

PRIOR EXPERIENCE PROJECT	
PROJECT NAME	PROJECT LOCATION
Newark International Airport Redevelopment (EWRR) Program	Newark International Airport, Newark, NJ
DESCRIPTION RELEVANT TO CAPABILITIES IN SCOPE OF WORK	
Project Overview: In line with the Port Authority's mission to Keep the Region Moving and to become a World-Class Operator of World-Class Airports, the redevelopment of Newark International Airport will undertake a redevelopment of various aspects of both the air and landside operations to address current challenges, improve passenger experience, and to accommodate future passenger and cargo demands. Sustainability and resiliency will form an integral part of the future redevelopment as it has in the redevelopment of LaGuardia and in the ongoing transformation of JFK. The Newark Redevelopment aims to emphasize EWR's importance as the largest and primary international gateway for New Jersey. The airport will transform into a highly emblematic of the cultural vibrancy of the state, and that the cities of Newark and Elizabeth see the airport as an asset that is reflective of their unique diverse communities. Understanding both the challenges and opportunities at EWR, the following goals were set for redevelopment: • Create a memorable, locally driven, world-class customer experience for New Jersey • Provide capacity for long-term passenger demand • Reduce delays and increase operational efficiency and resilience • Make a feasible, phase-able plan to minimize impact on airport operations & customer experience, that coordinates with the Port Authority's Capital Plan capacity and constraints • Enable access, business and employment opportunities for the local community • Embed sustainability in every element, to establish EWR as the nation's most sustainable airport The Redevelopment will continue to build on the success of the acclaimed New Terminal A and work previously undertaken by the Port Authority as well as integrating with ongoing projects, including the replacement of the EWR AirTrain, and the Newark Station Access Project. Relevant Services and Deliverables: MCFA completed the following services and deliverables relevant to the scope requirements: ✓ CPM Scheduling Services – To ensure program success, MCFA performs constructability analysis, developed processes and procedures to review contractor CPM schedules to ensure compliance with the Program Master Services Agreements for all Early Works, Station Access, and AirTrain projects. MCFA has also been integral in evaluating and providing analysis of project delays and other time impacts. MCFA also contributes to the overall development of the Integrated Master Schedule that is submitted and reviewed by Port Authority and its stakeholders. ✓ Agency Support – Staff Augmentation for the Project Controls staff on the program. On Schedule/Budget: Yes	
REFERENCE INFO	
COST	YEARS
\$232,410 (Fee)	4/2025 – Ongoing
OWNER'S NAME/POINT OF CONTACT	TELEPHONE NUMBER
Gerard Salernitano, VP Aviation	(908) 441-7147



PRIOR EXPERIENCE PROJECT	
PROJECT NAME	PROJECT LOCATION
PANYNJ AirTrain Newark Replacement Program – Guideway and Stations	Newark International Airport, Newark, NJ
DESCRIPTION RELEVANT TO CAPABILITIES IN SCOPE OF WORK	
Project Overview: The AirTrain Newark Replacement Program – Guideway and Stations is a transformative Port Authority of New York and New Jersey (PANYNJ) capital project to replace the original 1996 AirTrain system at Newark Liberty International Airport (EWR). The program will deliver a new, state-of-the-art automated people mover system designed to enhance reliability, improve passenger experience, and support long-term airport growth as part of EWR’s broader redevelopment and Vision Plan. The project includes construction of a 2.5-mile elevated guideway, three new stations, supporting maintenance facilities, and improved pedestrian connections linking airport terminals, parking facilities, rental car centers, and the Rail Link Station. Designed to accommodate increasing passenger volumes, the new system will feature seamless transfers, modern wayfinding, and upgraded amenities to provide a safe, efficient, and user-friendly transportation experience. Construction began in late 2025, with passenger service anticipated to commence between 2030 and 2031. The program is being delivered by the Tutor Perini / O&G Joint Venture under a design-build delivery approach. Relevant Services and Deliverables: MCFA completed the following services and deliverables relevant to the scope requirements: ✓ Document Control Services – MCFA managed and tracked project documentation using electronic document management systems, ensuring strict version control, timely distribution, and compliance with PANYNJ standards. Responsibilities included coordinating submittals, RFIs, and correspondence across multidisciplinary design, construction, and stakeholder teams, supporting efficient information flow throughout all phases of delivery. ✓ Agency Support – Staff Augmentation for the Project Controls staff on the program.	
REFERENCE INFO	
COST	YEARS
\$500,000 (Fee)	4/2025 – Ongoing
OWNER’S NAME/POINT OF CONTACT	TELEPHONE NUMBER
Dhimant Sojitra, Parsons	(571)271-1264



PRIOR EXPERIENCE	
PROJECT NAME	PROJECT LOCATION
Super Storm Sandy Recovery Plan, Port Authority of New York and New Jersey (PANYNJ)	New York, NY
DESCRIPTION RELEVANT TO CAPABILITIES IN SCOPE OF WORK	
Project Overview: When Super Storm Sandy arrived on the shores of New York and New Jersey in 2012, various types of infrastructure including highways, bridges, railroads, and power systems experienced substantial damage. In total, the storm caused \$60 billion in damages from flooding, power outages, and transportation interruptions. MCFA personnel provided sustainable disaster relief and prevention assessment, planning, and management services to PANYNJ. Relevant Services and Deliverables: MCFA personnel worked with PANYNJ to develop and prepare the Super Storm Sandy Recovery Strategy Plan and Future Storm Damage Prevention Plan. Plans addressed critical program management, resiliency, and operations planning for key assets across PANYNJ's eight business lines including: ports, bridges and tunnels, airports, ferries, and transit services. ✓ Disaster Relief Planning: MCFA personnel worked closely with all key transportation, facilities, operations, and real estate business interests to assess damages and implement a sustainable relief plan. MCFA personnel's services were centralized around assessing problems encountered during the storm, reviewing damage reports, and developing strategies and plans to improve resiliency in future events. Key to the success of this effort was holding several partnering meetings with representatives of each business line and facility operators to help connect the dots between infrastructure vulnerabilities and operational challenges. As an enterprise organization and key mobility agency, PANYNJ needed strategies to restart key services quickly following future storm events to enable return of revenue generating services and lessen overall economic impacts on the region. ✓ Future Storm Prevention Planning: MCFA personnel supported the assessment and development of plans and strategies to ensure better resiliency from future storm events and developed natural disaster event recovery response options to maximize federal (FEMA) and partner funding participation.	
REFERENCE INFO	
YEARS	COST (FEE)
11/2013-5/2013	\$350,000

